





# Brand Promise Shop Channel's Unwavering Promise

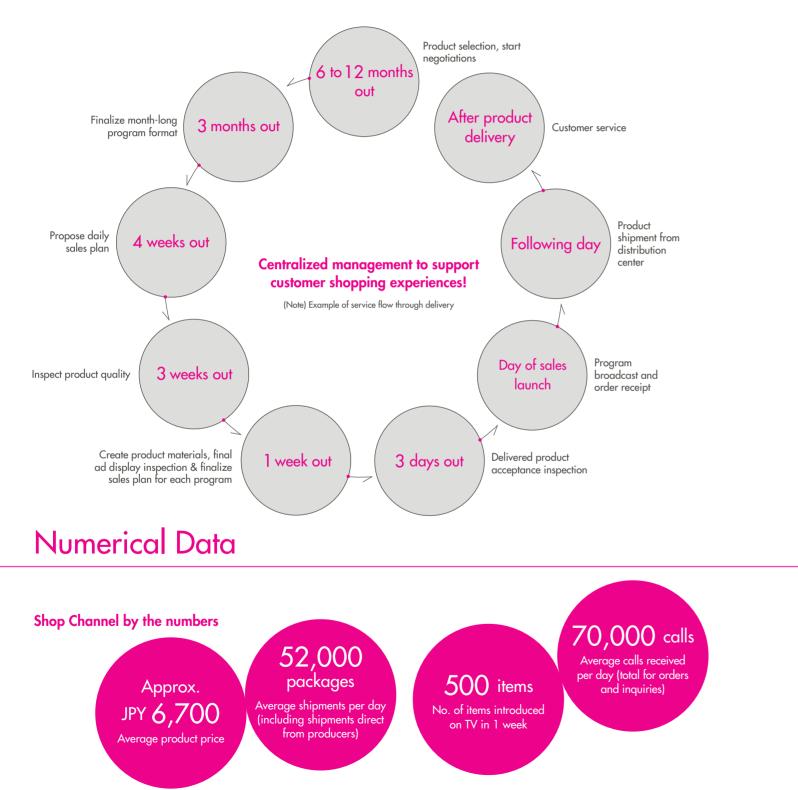
## Everything we do is for those heartpounding moments of delight.

Shop Channel believes shopping is a form of entertainment through which we create the stories that link customers with high-quality products and deliver heart-pounding moments of delight to the increasingly diverse daily lives of our customers.



## Until Our Products Reach Our Customers

We provide centralized management, from product selection to post-sales support. Through product selection and sales plans based on past experience and the current needs of customers, we engage in numerous processes to ensure our ability to offer shopping experiences that provide those heart-pounding moments of delight.



## Main Programs & Broadcast Schedule

Golden times for Shop Channel are 12:00 am (midnight) and 12:00 pm (noon). In particular, Shop Star Value, which airs from 12:00 am, has become a regular viewing habit for many customers thanks to the familiar pattern of launching with the day's recommended products the moment the date on the calendar changes.



#### Daily at 12:00 am (Midnight) Introducing the day's recommended products at special prices.



GO! GO! VALUE

### Daily at 12:00 pm (Noon)

Presenting the afternoon's recommended items, including select seasonal items and select products.









<b>Broadcast</b>	Schedule	Example
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Li	12:00 am	SHOPSTARVALUE
v e dcasts	1:00 am	Gourmet
	2:00 am	Fashion
Recc	3:00 am	Appliances
Recorded broadcasts	4:00 am	Home
	5:00 am	Cosmetics
	<mark>6:00</mark> am	SHOPSTARVALUE
	7:00 am	Fashion
	8:00 am	Health and Beauty
	9:00 am	SHOPSTARVALUE
	10:00 am	Home
	11:00 am	Appliances
	12:00 pm	Go: Go! Value
	<b>12:00</b> pm 1:00 pm	GarGar/Aug Jewelry
Li broad		
Live broadcasts	1:00 pm	Jewelry
Liv e broadcasts	1:00 pm 2:00 pm	Jewelry ShorSarlawe
Liv e broadcasts	1:00 pm 2:00 pm 3:00 pm	Jewelry ShorStarVaue Gourmet
Live broadcasts	1:00 pm 2:00 pm 3:00 pm 4:00 pm	Jewelry ShorStation Gourmet Home
Live broadcasts	1:00 pm 2:00 pm 3:00 pm 4:00 pm 5:00 pm	Jewelry StorStat/Aur- Gourmet Home Cosmetics
Live broadcasts	1:00 pm 2:00 pm 3:00 pm 4:00 pm 5:00 pm 6:00 pm	Jewelry StorStation Gourmet Home Cosmetics Health and Beauty
Live broadcasts	1:00 pm 2:00 pm 3:00 pm 4:00 pm 5:00 pm 6:00 pm 7:00 pm	Jewelry StorStatAur Gourmet Home Cosmetics Health and Beauty Fashion
Live broadcasts	1:00 pm 2:00 pm 3:00 pm 4:00 pm 5:00 pm 6:00 pm 7:00 pm 8:00 pm	Jewelry StorStatute Gourmet Home Cosmetics Health and Beauty Fashion CorGottute

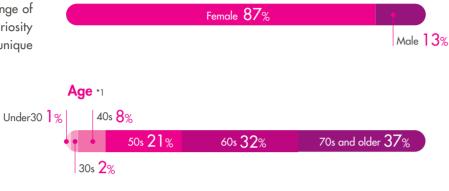
## 69,225 units

Single day sales record (unit volume)

## **Customer Profile**

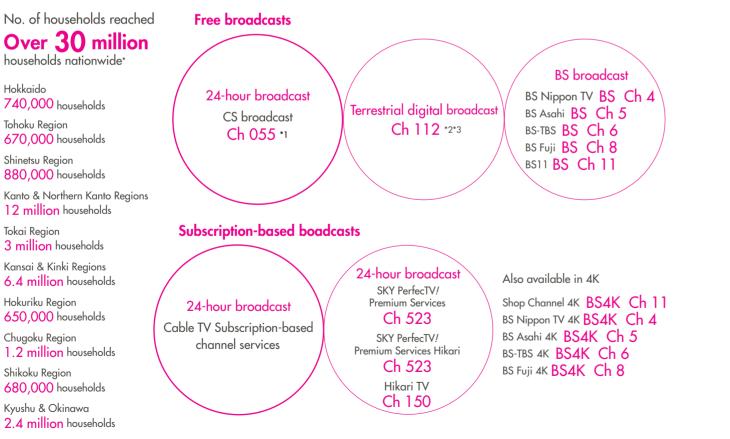
Shop Channel is supported by a wide range of generations. From people who enjoy curiosity and adventure to ladies with their own unique values and aesthetic sense.

Male/Female Ratio •1



## Media

Shop Channel programs are available to the majority of Japanese households. We provide various programming to fit a wide range of viewer environments, including CS broadcasts, cable TV, BS broadcasts, terrestrial digital broadcasts, IPTV (broadband TV), and 4K broadcasts.



\*Calculated using figures from media that disclose figures for the number of streamed households (total for cable TV, SKY PerfecTV!, SKY PerfecTV! Premium Services, SKY PerfecTV! Premium Services Hikari, Hikari TV) However, the breakdown of region-specific figures does not include viewing households for SKY PerfecTV! Premium Services Hikari and Hikari TV). \*As of end of March 2022.

\*1 Also available to SKY PerfecTV! Subscribers.

\*2 Ch 112 is available to viewers living in residences compatible with cable TV or SKY PerfecTV/ Navi.

\*3 The channel number and broadcast times for Ch 112 will vary depending on the region.Check our website for details.



JPY 20 million or higher 1%

We have a diverse range of contact points to connect customers with Shop Channel anytime, anywhere to provide enjoyable shopping experiences.

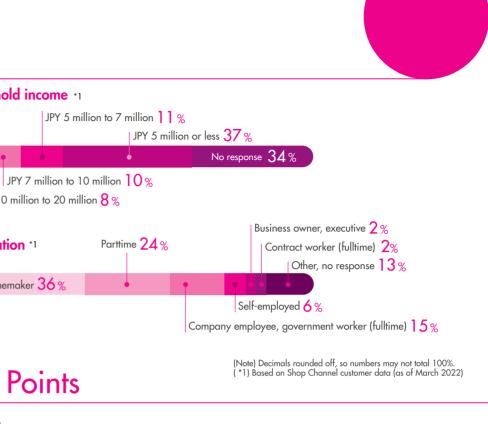
Occupation \*1

Homemaker 36 %

Household income •1

JPY 10 million to 20 million 8 %





Enabling program viewing and product orders across all devices.



Program

Newspape

Included with products shipped to customers, we introduce broadcast schedules and offered products.









## Lineup of select products from around the world

Through our TV broadcasts, we introduce some 500 items\* per week, of which nearly half are new products. Providing a product line that fulfills our customer needs is critical to the fun and joy of shopping, and our vast array of products and diverse product categories are the secret ingredients to Shop Channel's popularity. This product line is supported by our passionate and talented professional buyers who identify products not only in Japan, but from around the world.

\*Fluctuates depending on the week. (FY2021 figures: Approx. 417 to 650 items/week)

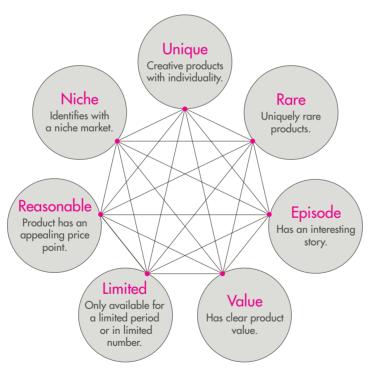
## Our 7 selection criteria for increasing product appeal

To deliver new surprise and excitement to our customers, we only sell items carefully selected based on our own unique selection criteria. Our original selection of products is the result of the following 7 criteria.

## Wide range of categories to suit customer needs

With a focus on categories popular with women, we introduce a wide range of in-season items that fulfill the hearts and lifestyle desires of our customers. These categories extend from fashion to beauty products, home goods, gourmet, and more. Our professional buyers oversee specific categories to identify products in Japan and overseas.

### Product selection standards



Sales by product category

(Note) Decimal figures rounded off (Note) As of end of March 2022

22%

#### **Product categories**



Jewelry and fashion 30%

Cosmetics, health and beauty 32%



## Realistic programming unique to live broadcasts

Shop Channel spends from 30 minutes to an hour on each product or brand conveying the appeal, the commitment of the manufacturer, and the unique story behind the product. During live broadcasts, we ascertain product order volume, inventory, and call center congestion in real-time to accurately provide customers with the useful information. We create a realistic environment to help viewers feel like they have the products right in front of them.



# Product-oriented studio for realistic presentations

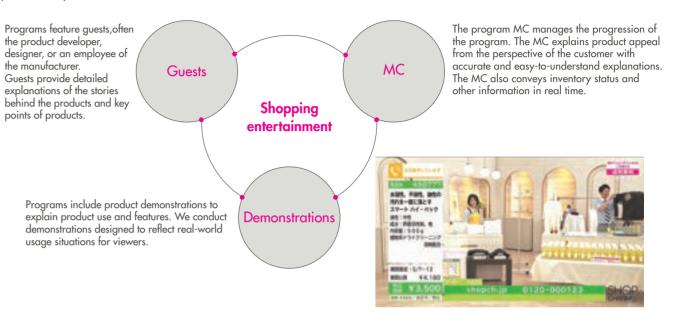
We have three broadcast studios and three sub-control rooms, and each studio has four unique sets. In addition to conveying product appeal and use, sets and lighting are designed to convey product color and material texture in a way that feels like you are holding it in your own hands.

# Efficient management backed by experience

We move cameras in between each program when switching sets. Sub-control rooms that monitor product inventory and order status in real time are continuously linked with each studio. Programs are supported by efficient broadcast staff who excel at multitasking, including using a single camera operator to control five cameras via remote control.

## The trinity of shopping entertainment

The appeal of our programming is in having an MC to lead the program, a guest with in-depth knowledge of the product, and product explanations based on unscripted presentations. Programs feature demonstrations mixed in with detailed and highly comprehensible product explanations for customers who are unable to view products in person.







# A behind-the-scenes look at our staff's unified efforts, from final preparations to broadcast

The key to creating realistic programing that captures the hearts of our viewers is the unified efforts of on-air guests, the MC, and our production staff. A look at to the work involved, from pre-broadcast final preparations to program broadcast.

## Program staff group meeting

Studio and sub-control room staff gather to confirm program progression, including product details and the type of product demonstration.



### **Pre-live final preparations**

In the studio and sub-control room, staff conform camera positions, video elements scheduled for use during the broadcast, and captions, and conduct a final audio check.



### MC and guest meeting

One hour prior to going live, on-air members hold a final meeting. Members use product information to reconfirm the key product points to convey in order to ensure an easily comprehensible and fun program.

### In the studio...

During live broadcasts in the studio, staff are working to prepare the adjacent set for the next program broadcast. Our studio features multiple sets to enable efficient operations.

### **Program start**

Product features and usage method are introduced using unscripted dialogue and demonstrations. The MC wears an inner ear monitor linked to the sales producer in the sub-control room in order to receive instructions and real-time information on order and inventory status.



## Sub-control room linked to studio

In the sub-control room are a total of five staff, the sales producer, technical director, camera operator, CG operator, and audio operator/ time keeper. These staff are linked to the studio and our call center to ensure smooth program progression. In particular, the sales producer accurately ascertains the status of systems used to monitor sales, inventory, and call lines. The sales producer provides timely instructions to the MC and studio staff.



## Call center for rapid order response

In addition to customer orders, in some cases we also respond to customer requests related to how we show featured products. The sales producer's seat in the sub-control room is equipped with a direct line to our call center. This link allows us to change program progression flexibly in response to customer feedback.



## Operations supported by speed and quality

Call centers for directly receiving customer feedback and logistics centers for handling the products delivered to customers. We support pleasant shopping experiences by providing speedy, polite, and highly detailed service.



## Call centers handle some 70,000 orders and inquiries per day

Customer orders and inquiries are processed through our internal call centers. Questions and feedback received from customers are shared internally. That feedback is used in future program development, product selection, and service improvement.

-Order response- As the number of calls we receive depends on the time of day, we use sales projections to assign the optimal number of operators. We have developed an environment, which includes the use of interactive voice response (IVR) to promote speedy ordering. The command center, which is located at the center of our Tokyo call center, manages all operations in Tokyo and Osaka, and serves the role of linking customer calls to the studio.

-Inquiry response- Post-purchase inquiries are handled by our in-house dedicated staff. As necessary, inquiry details are shared with internal departments to increase response speed.

## Call Center Locations / Tokyo and Osaka

Operator desks	250 in Tokyo 110 in Osaka
Number of operators	Approx. 800
Order / inquiry calls	Approx. <b>70,000</b> /day
Telephone lines	Approx. 1,600 lines
Order response hours	24 hours/day
Inquiry response hours	9:00 am to 9:00 pm

(Note) As of end of March 2022

The facilities within walking distance from JR Minami-Funabashi Station offer a lounge and other perks that create a comfortable working environment.

## The creation of a high-performance logistics center capable of shipping 52,000 packages daily

Our high-performance logistics center at the MFLP Funabashi III logistics park in Funabashi, Chiba Prefecture combines operations normally allocated to five different sites. The center, which covers approximately 100,000 m<sup>2</sup>, commenced operations in spring 2022. The center can conduct flexible operations to ship out large quantities of items from a product lineup that changes by the day and contains a diverse assortment ranging from jewelry to major appliances. We strike the optimal balance between automation and manual labor, from product acceptance, inspection, and storage to packaging and shipment. This enables logistics that is efficient, but also safe and environmentally friendly.



Product delivery acceptance Products received from manufacturers based on sales plans

#### Acceptance inspection Inspection of delivered products for size specifications, and performance.



Storage



Packaging Products are packaged rapidly and gently through a combination of automated processes and manual labor

Shipment Next-day shipping throughout Japan.



## Flexible, efficient operations respond to customers' diverse orders

Orders for top recommended products come in a rush. The dedicated Speed Line responds quickly to single item purchases of these products. For efficient and accurate handling of various multi-item purchases, we introduced a goods-to-person (GTP) system that conveys products from an automated warehouse to operators working at fixed locations. We have applied knowledge from many years in our business to optimize operations specifically for Shop nel.

Chan
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Logistics Center		
Total floor area*	100,103 m <sup>2</sup> *	
Max shipment capacity	Approx. 180,000 items/day	
Average shipments	Approx. <mark>52,000</mark> packages/day	

\*After April 2022 relocation (Note) As of end of March 2022

## Background

1996

November Established Jupiter Shop Channel Co., Ltd.



Launched 12 hours/day programming on PerfecTV! (currently SKY PerfecTV!) with 18 hours/week of live programming

### 1997 March

Expanded broadcasts to 24 hours/day

December Expanded live programming to 5 days/ week, 36.5 hours/week

## 1999

July Relocated to new office building featuring in-house studio, dedicated call center, and other functions Expanded live programming to 60 hours/week

## Transitions in net sales

1.7

1997

Launched internet site

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2003

March

Sor

411

First overseas live

programming from Thailand

September

16

JPY billion

FY

#### 2000 February Launched SHOP CHANNEL THE MAGAZINE

live programming PR magazine (currently our (1 day only) Monthly Program Guide) October Expanded live programming to 100 hours/week

2001

March



Expanded live programming Approx. 12 hours/day

### 2002 October

Opened first directly-owned First for Japan: 24 hours of shop - Outlet Shop Odaiba (closed in February 2009)



### 2008 June

Self-Declaration of Compliance with ISO 10002 international standard for Quality Management - Customer Satisfaction-Guidelines for complaints handling in organizations

#### July

Launched "Let's Meet Japan" special programming focused on various regions in Japan. First broadcast conducted live from Bankoku Shinryokan, Okinawa

## 2012 April

May

Outlined company slogan as For "those heart-pounding moments of deliaht"

Self-Declaration of Compliance with ISO 10001 international standard for Quality Management - Customer Satisfaction-Guidelines for codes of conduct in organizations



106.4\* 109.0 120.9 127.2 132.8 136.5 139.5 111.5 154.9 2008 2009 2010 2011 2012 2013 2014 2015 2016

## 202

#### February Constructed and relocated to new 4K-ready studio in

March

### Relocated main office to

Changed live programming to 16 hours/day Koto-ku, Tokyo



## Launched broadcast of "Gourmet at Home!

Delicious Discoveries from special programming supporting producers impacted by COVID-19



2004 March First for Japan: Launched 24-hour free streaming of

8.0

1999

4.3

1998

our website Opened Osaka Call Center

building in Chuo-ku, Tokyo



TV programming via

13.2

2000

19.9

2001

27.6

2002

2005

September Completed new studio



Launched fully live 24-hour programming

### 2006 March

50.3

2004

May

structure

76.1

2005

Relocated Tokyo Call Center

April Opened directly-owned shop (Shop Channel Osaka)

39.0

2003





Acquired Privacy Mark certifying Shop Channel

99.7

2006

as a business with personal information protection October

## April Relocated logistics center to Narashino, Chiba

2007

Launched simul broadcast on BS Asahi, a first for BS digital broadcasting

102.3

2007

Launched full high-vision broadcast on CS Digital Ch 055

#### December

Exceeded JPY 100 billion in annual net sales for fiscal year (ending in December)

# 2018

#### November Obtained highest certification

for Eruboshi as a company contributing to the women's engagement in the workplace December

## Launched Shop Channel 4K

2019 March Expanded broadcast channels for Shop Channel

#### Plus August

Opened Shop Channel Style as a dedicated fashion page on our website

#### April Changed live programming to 7 hours/day in response to COVID-19 pandemic Koto-ku, Tokyo

2020

June

October

Around Japan,"

### 2015 August

### Launched provision of Shop

2014

February

Channel App

November

June

Broadcast first commercial on digital terrestrial TV

Received Excellence Award at the 8th Annual Best Contributors to Product Safety Awards (FY2014)

Obtained Kurumin Certification as a Company Supporting Childcare



## 2016

#### August

Three-month serial program -20th Anniversary Special-If You Could Shop for Your Dream



### 2017 April

Launched Shop Channel Plus on J:COM TV



July Launched provision of Lite App



\*Fiscal year ended in December through FY2007. From FY2008, we switched to a fiscal year ending in March. JPY 131.7 billion for 15-month accounting period from January 2008 through March 2009.



Rebranded corporate logo



April

Changed live programming to 20 hours/day

Launched "Gifts to the Future" a program introducing sustainable fashion

Launched new livestream shopping (influencer streaming on social media platform)

### 2022 April

Relocated logistics center to Funabashi, Chiba

### **Corporate Overview**

Company name Jupiter Shop Channel Co., Ltd.

Established November 22, 1996 \*Broadcast start: November 1 1996

Address 7-2-18 Toyo, Koto-ku, Tokyo

Shareholders JCOM Co., Ltd. 50% Sumitomo Corporation 45% KDDI CORPORATION 5%

Capital JPY 4.4 billion

President and CEO Yoshihiro Oqawa

**Executive Vice President** Masako Yano

Employees 1,028 \*As of end of March 2022

#### Business overview

Management of direct marketing business centered around Shop Channel, which conducts correspondence sales via CATV broadcasts, satellite broadcasts, internet, catalogs, and other media.

**3** Help customers lead physically and mentally healthy lives

We encourage support for the Pink Ribbon Campaign that

publicizes the importance of detecting, diagnosing, and treating

breast cancer at an early stage. We also seek to continuing

recommending products that improve our customers' quality of life.

Create a workplace environment where 4 everyone can demonstrate their abilities and

To create a workplace environment allowing for flexible working

arrangements in line with changing lifestyles, our goal is to have

women in at least 50% of managerial positions by 2030 and to have

at least 30% of eligible men taking paternity leave by FY2023.

### For more heart-pounding moments of delight into the future

Everyone involved with Shop Channel wants a future where we can lead happy lives with an abundance of goods and a rich environment. Through our business activities, we endeavor to address issues facing our customers and society and to contribute to achieving the SDGs.

#### Four themes of Shop Channel's action

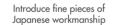
Contribute to stimulating local economies by utilizing our connections with customers and business partners across Japan

We broadcast special programs that discover and share local specialties and allures through Shop Channel's very own network. In addition, through cleanup efforts and other activities, we strengthen our collaboration with communities and contribute to creating better lives.





Introduce Japan's local culinary specialties



the environment

2 Create a shopping experience that is good for people and the environment through our products, programming, and operations

We handle products that are good for the environment and society and do more to publicize them through our programming. Furthermore, by purchasing The Certificate of Green Power and using eco-friendly packaging, we reduce our environmental impact.



Implement sustainable logistics

18







11

thrive on the job

Obtained the Kurumin certification for supporting a balance between work and childcare

CHANNE

Modified logo during Pink Ribbon Awareness

Month in October













Since launching as Japan's first dedicated shopping channel in 1996, we have used live broadcasts and two-way communication with our customers to propose new shopping styles and values. Thanks to the love and support of our customers, in 2021 we celebrated our 25th anniversary. We are now taking on new challenges as we head towards our 30th anniversary as the next milestone in our history.

From the diversification of consumer lifestyles and values to the acceleration of digital technology, the operating environment impacting our business is changing at an unprecedented pace. At Shop Channel, our brand promise is to deliver those heartpounding moments of delight to our customers. Under this philosophy, we have worked to present the shopping experience as entertainment for our customers to enjoy. Moving forward, we will adapt to our dramatically changing operating environment by reforming our core business and engaging in new business development that enables us to increase our engagement with customers and more accurately address customer needs. We will also proactively work towards resolving societal issues through our business activities.

Every employee at Shop Channel is dedicated to applying creative and innovative ideas towards providing entertainment that surpasses the expectations of our customers. We ask for your continued supporting and cooperation.

#### A new start towards our 30th anniversary and more of those heart-pounding moments of delight.

Jupiter Shop Channel Co., Ltd. Yoshihiro Ogawa, President and CEO